### Harnessing the potential of automation and AI in health care

15 recommendations for policymakers and the NHS



#### Protect the human dimension of care

- 1. Engage with the public and NHS workforce to ensure their views shape high-level decisions about how tech should and shouldn't be used.
- 2. Support and learn from research into the ethical and quality issues created by the use of automation and AI in health care.
- 3. Ensure those developing and implementing new technological interventions work with patients and staff to address user needs and perspectives.



## Fund the change not just the tech

- 4. Provide funding and support through national improvement programmes and reformed payment mechanisms to help teams implement new technologies successfully.
- 5. Develop digital capability and infrastructure across the NHS, so that all health care providers are able to take advantage of technological opportunities.
- 6. Expand funding for realworld testing and rapid evaluation to demonstrate that new applications of automation and AI are safe and effective.



#### Build confidence in automation and Al

- 7. Create support for automation and AI by engaging with the public and NHS workforce to raise awareness, build confidence and understand what matters to them.
- 8. Strengthen regulation, standards and assurance, in order to address issues such as bias, transparency and accountability, and to ensure technologies are safe, effective and ethical.
- 9. Ensure the relationship between the NHS and industry works in the interests of the health service rather than letting the market alone drive the development and spread of technologies.



## Enable staff to adapt to automation and Al

- 10. Ensure training equips staff with the capabilities they need to use automation and AI effectively in future and prevents the loss of important skills as automation advances.
- 11. Ensure workforce planning takes account of the impact of automation and AI on different occupational groups and supports health care roles to evolve appropriately.
- 12. Prioritise applications of automation and AI that can help staff and improve the quality of work, including technologies to support admin and operational tasks.



# Ensure automation and Al tackle health inequalities

- 13. Ensure those designing and implementing technologies engage with patients who have the greatest needs, to understand how automation and AI can improve their care and avoid negative impacts.
- 14. Commit to making new technologies as inclusive as possible, supporting patients with the skills they need to access and use them effectively.
- 15. Ensure there are highquality non-digital options available for patients where necessary and appropriate.

